Pleasanton Unified School District



Local Control Advisory Committee Meeting Tuesday, May, 20, 2014 6:00 – 8:00 p.m. District Office – Board Room 4665 Bernal Avenue Pleasanton, CA 94566

### AGENDA

- 1. Welcome and Introductions
- 2. Local Control and Accountability Plan (LCAP) Key Focus Areas Incorporating Listening Campaign Feedback
- 3. Draft LCAP Board Presentation
- 4. Draft LCAP Template
- 5. Discussion & Questions
- 6. Adjournment

#### **Pleasanton Unified School District**

#### A Theory of Action From Goals to Action

A Theory of Action is a system of shared practices and beliefs that guide learning and produce results. The Pleasanton Unified School District holds the following Goals as essential work driving aligned structures and resources at all levels to achieve our Vision - Every student will be a resourceful, resilient, responsible, and engaged world citizen, and our Mission - Our students will make a better world.

#### **District Goals**

- 1. All students, regardless of race, ethnicity, socio-economic status, or gender, will be proficient/advanced and college/career ready upon graduation.
- 2. Optimize student learning by utilizing innovative technologies.
- 3. Empower all students to develop character, compassion, civility, and community consciousness.
- 4. All students and staff are provided with a high-quality physical environment that facilitates teaching and learning.
- 5. Every student and staff will feel safe, respected, and enjoy positive connections.
- 6. Students will be central to all fiscal decisions.
- 7. Ensure fiscal health through investing in today while planning for tomorrow.

In order to meet these goals, we must organize our work into a Theory of Action that brings a systemic focus, intensity, and coherence to our work. From our Theory of Action, we will embrace the District Strategic Plan's Bold Goals in the areas of Curriculum/Instruction, Personal Growth, Fiscal Stewardship, and Learning Environment that hold us accountable for student progress.

#### Our Theory of Action is that if we:

- Systemically implement the Common Core State Standards and monitor every classroom's use of the **District adopted** standards-based curriculum, research-evidenced effective instructional practices, metacognitive thinking strategies and formative assessments;
- Employ a continuous improvement model that uses disaggregated student achievement data results to plan and intervene;
- Continue to develop outstanding staff who are effective educators and culturally competent;
- Develop skillful instructional leadership at all levels of the system;
- Work collaboratively to engage our families and the community as major partners; and
- Believe that ALL students will learn and achieve at higher levels

**Then**, all students will significantly increase their academic performance and the achievement gap will be eliminated.

Revised: August 12, 2013

#### **State Priorities**

The state priorities listed in Education Code sections 52060 and 52066 can be categorized as specified below for planning purposes, however, school districts and county offices of education must address each of the state priorities in their LCAP. Charter schools must address the priorities in Education Code section 52060(d) that apply to the grade levels served, or the nature of the program operated, by the charter school.

#### A. Conditions of Learning:

**Basic**: degree to which teachers are appropriately assigned pursuant to Education Code section 44258.9, and fully credentialed in the subject areas and for the pupils they are teaching; pupils have access to standards-aligned instructional materials pursuant to Education Code section 60119; and school facilities are maintained in good repair pursuant to Education Code section 17002(d). (Priority 1)

Implementation of State Standards: implementation of academic content and performance standards adopted by the state board for all pupils, including English learners. (Priority 2)

**Course access:** pupil enrollment in a broad course of study that includes all of the subject areas described in Education Code section 5,1210 and subdivisions (a) to (i), inclusive, of Section 51220, as applicable. (Priority 7)

#### **B. Pupil Outcomes:**

**Pupil achievement**: performance on standardized tests, score on Academic Performance Index, share of pupils that are college and career ready, share of English learners that become English proficient, English learner reclassification rate, share of pupils that pass Advanced Placement exams with 3 or higher, share of pupils determined prepared for college by the Early Assessment Program. (Priority 4)

**Other pupil outcomes**: pupil outcomes in the subject areas described in Education Code section 51210 and subdivisions (a) to (i), inclusive, of Education Code section 51220, as applicable. (Priority 8)

#### C. Engagement:

**Parent involvement**: efforts to seek parent input in decision making, promotion of parent participation in programs for unduplicated pupils and special need subgroups. (Priority 3)

**Pupil engagement**: school attendance rates, chronic absenteeism rates, middle school dropout rates, high school dropout rates, high school araduations rates. (Priority 5)

School climate: pupil suspension rates, pupil expulsion rates, other local measures including surveys of pupils, parents and teachers on the sense of safety and school connectedness. (Priority 6)

#### **Pleasanton Unified School District**

#### LCAP (Local Control & Accountability Plan) Key Focus Areas Identified by the Eight State Priorities, Incorporating Feedback from Stakeholders

#### DRAFT

#### **Conditions for Learning**

#### 1) Basic Services

- High quality instruction from highly-qualified teachers
- Access to technology for all

#### 2) Implementation of Common Core State Standards

- Continued professional development for all Certificated teachers, administrators, and identified Classified employees
- Instructional Content Coaches providing Common Core support in Mathematics, ELA (English Language Arts), and technology
- OARS (Online Assessment Reporting System) training and support to monitor benchmarks and assessments

#### 7) Course Access

- Additional hours of Career Center Technicians at comprehensive high schools
- Monitoring student access and achievement in higher level courses and A-G completion
- College Boot Camp Academy to targeted students

#### **Pupil Outcomes**

#### 4) Other Student Outcomes

- Before/after school and evening tutoring and homework support
- Social Worker Intern to assist with supporting foster youth and their guardians

#### 8) Student Achievement

- Response to Intervention (RTI) Instructional Coach to support students in need of additional assistance, providing appropriate intervention strategies to support students in a less restrictive environment
- English Language (EL) Instructional Coach to support English Learners (EL) and Reclassified Fluent English Proficient (RFEP) students
- Early elementary literacy intervention program (Sound Partners)
- Access to Summer School Grades 1-12
- Data system to allow for analysis of student assessment
- Before and After School and Evening tutoring and homework support

#### **Engagement**

#### 3) Parent Involvement

- Increased support of Parent Liaisons (Site and District Level)
- Parent education programs in Common Core curriculum and technology
- Parent education offered in Spanish
- State PTA School Smarts program

#### 5) Student Engagement

- Social Worker Intern to assist with supporting foster youth
- Tutoring and instrument rental support (focused outreach for underserved SED students)
- Professional Development for teachers on Instructional Strategies to support student engagement
- College Boot Camp Academy to increase College Readiness
- College and Career Technician guidance services increased

#### 8) School Climate

- Restorative Justice Program at the comprehensive high schools
- Naviance program to assist high school students in selecting College and Career pathways

#### § 15497. Local Control and Accountability Plan and Annual Update Template.

#### DRAFT: May 20, 2014

**LEA: Pleasanton Unified School District** 

Contact: Mrs. Parvin Ahmadi, Superintendent pahmadi@pleasantonusd.net 925-426-4333

LCAP Year: 2014-15

Introduction:

#### Local Control and Accountability Plan and Annual Update Template

The Local Control and Accountability Plan (LCAP) and annual update template shall be used to provide details regarding local educational agencies' (LEAs) actions and expenditures to support pupil outcomes and overall performance pursuant to Education Code sections 52060, 52066, 47605, 47605, and 47606.5.

For school districts, pursuant to Education Code section 52060, the LCAP must describe, for the school district and each school within the district, goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, for each of the state priorities and any locally identified priorities.

For county offices of education, pursuant to Education Code section 52066, the LCAP must describe, for each county office of education-operated school and program, goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, who are funded through the county office of education Local Control Funding Formula as identified in Education Code section givenile court schools, on probation or parole, or mandatorily expelled) for each of the state priorities and any locally identified priorities. School districts and county offices of education may additionally coordinate and describe in their LCAPs services provided to pupils funded by a school district but attending county-operated schools and programs, including special education programs.

Charter schools, pursuant to Education Code sections 47605, 47605.5, and 47606.5, must describe goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, for each of the state priorities as applicable and any locally identified priorities. For charter schools, the inclusion and description of goals for state priorities in the LCAP may be modified to meet the grade levels served and the nature of the programs provided, including modifications to reflect only the statutory requirements explicitly applicable to charter schools in the Education Code.

The LCAP is intended to be a comprehensive planning tool. LEAs may reference and describe actions and expenditures in other plans and funded by a variety of other fund sources when detailing goals, actions, and expenditures related to the state and local priorities. LCAPs must be consistent with school plans submitted pursuant to Education Code section 64001. The information contained in the LCAP, or annual update, may be supplemented by information contained in other plans (including the LEA plan pursuant to Section 1112 of Subpart 1 of Part A of Title I of Public Law 107-110) that are incorporated or referenced as relevant in this document.

For each section of the template, LEAs should comply with instructions and use the guiding questions as prompts (but not limits) for completing the information as required by statute. Guiding questions do not require separate narrative responses. Data referenced in the LCAP must be consistent with the school accountability report card where appropriate. LEAs may resize pages or attach additional pages as necessary to facilitate completion of the LCAP.

#### State Priorities

The state priorities listed in Education Code sections 52060 and 52066 can be categorized as specified below for planning purposes, however, school districts and county offices of education must address each of the state priorities in their LCAP. Charter schools must address the priorities in Education Code section 52060(d) that apply to the grade levels served, or the nature of the program operated, by the charter school.

#### A. Conditions of Learning:

**Basic**: degree to which teachers are appropriately assigned pursuant to Education Code section 44258.9, and fully credentialed in the subject areas and for the pupils they are teaching; pupils have access to standards-aligned instructional materials pursuant to Education Code section 60119; and school facilities are maintained in good repair pursuant to Education Code section 17002(d). (Priority 1)

Implementation of State Standards: implementation of academic content and performance standards adopted by the state board for all pupils, including English learners. (Priority 2)

**Course access:** pupil enrollment in a broad course of study that includes all of the subject areas described in Education Code section 51210 and subdivisions (a) to (i), inclusive, of Section 51220, as applicable. (Priority 7)

**Expelled pupils (for county offices of education only)**: coordination of instruction of expelled pupils pursuant to Education Code section 48926. (Priority 9)

Foster youth (for county offices of education only): coordination of services, including working with the county child welfare agency to share information, responding to the needs of the juvenile court system, and ensuring transfer of health and education records. (Priority 10)

#### **B. Pupil Outcomes:**

Pupil achievement: performance on standardized tests, score on Academic Performance Index, share of pupils that are college and career ready, share of English learners that become English proficient, English learner reclassification rate, share of pupils that pass Advanced Placement exams with 3 or higher, share of pupils determined prepared for college by the Early Assessment Program. (Priority 4)

Other pupil outcomes: pupil outcomes in the subject areas described in Education Code section 51210 and subdivisions (a) to (i), inclusive, of Education Code section 51220, as applicable. (Priority 8)

#### C. Engagement:

Parent involvement: efforts to seek parent input in decision making, promotion of parent participation in programs for unduplicated pupils and special need subgroups. (Priority 3)

Pupil engagement: school attendance rates, chronic absenteeism rates, middle school dropout rates, high school dropout rates, high school graduations rates. (Priority 5)

School climate: pupil suspension rates, pupil expulsion rates, other local measures including surveys of pupils, parents and teachers on the sense of safety and school connectedness. (Priority 6)

#### Section 1: Stakeholder Engagement

Meaningful engagement of parents, pupils, and other stakeholders, including those representing the subgroups identified in Education Code section 52052, is critical to the LCAP and budget process. Education Code sections 52062 and 52063 specify the minimum requirements for school districts; Education Code sections 52068 and 52069 specify the minimum requirements for county offices of education, and Education Code section 47606.5 specifies the minimum requirements for charter schools. In addition, Education Code section

Instructions: Describe the process used to engage parents, pupils, and the community and how this engagement contributed to development of the LCAP or annual update. Note that the LEA's goals related to the state priority of parental involvement are to be described separately in Section 2, and the related actions and expenditures are to be described in Section 3.

#### **Guiding Questions:**

- 1) How have parents, community members, pupils, local bargaining units, and other stakeholders (e.g., LEA personnel, county child welfare agencies, county office of education foster youth services programs, court-appointed special advocates, foster youth, foster parents, education rights holders and other foster youth stakeholders, English learner parents, community organizations representing English learners, and others as appropriate) been engaged and involved in developing, reviewing, and supporting implementation of the LCAP?
- 2) How have stakeholders been included in the LEA's process in a timely manner to allow for engagement in the development of the LCAP?
- 3) What information (e.g., quantitative and qualitative data/metrics) was made available to stakeholders related to the state priorities and used by the LEA to inform the LCAP goal setting process?
- 4) What changes, if any, were made in the LCAP prior to adoption as a result of written comments or other feedback received by the LEA through any of the LEA's engagement processes?
- 5) What specific actions were taken to meet statutory requirements for stakeholder engagement pursuant to Education Code sections 52062, 52068, and 47606.5, including engagement with representative parents of pupils identified in Education Code section 42238.01?
- 6) In the annual update, how has the involvement of these stakeholders supported improved outcomes for pupils related to the state priorities?

Involvement Process	Impact on LCAP
Beginning with our Superintendent and Board of Trustees, the work of seeking	Feedback has been gathered from a large and varied number of groups in our District. These groups include
meaningful input from a wide variety of stakeholders has been our commitment since the	teachers, parents/guardians, students, and administrators. Listening Campaign goals indicate a continued
very inception of the Local Control Funding Formula (LCFF), the establishment of the Local	commitment to our District Strategic Plan and its bold goals. This feedback of all groups has been consistent in the
Control Advisory Committee (LCAC), and the development of our Local Control and	types of supports being recommended as that which our students need in order to be successful.
Accountability Plan (LCAP).	
	Several special groups have been asked for feedback and input including DELAC, Foster Youth, native Spanish
On September 24, 2013, our Board of Trustees discussed and on October 8, 2013 finalized	speaking parents, parents of students with special needs, student representatives, and representatives of teachers
the process for the application and appointment of the LCAC members. The application	and classified staff. All feedback has been compiled and posted on our District website, accessible by the public.
form was released at that time and was due to the Office of the Superintendent on	
November 4, 2013. At the Board of Trustees meeting on November 12, 2013 all of the	In addition to input meetings, all of the School Plans for Student Achievement were read with the specific focus of
applications were reviewed and Board members cast votes for the elected positions.	what our school goals are and how they relate specifically to the LCAP goals and planned activities. In this way, our
There are 14 members on our District LCAC, 7 of whom currently have children who are	LCAP has also been guided by the vision of each site. Tallies were recorded of all of the planned activates and
students in our District. The application for LCAC membership is Appendix A. A list of	needs for all students as well as targeted populations. There are several activities that are consistent among all of
	our schools. These will be highlighted in the LCAP.

the members of the LCAC is Appendix B. The agenda item for this Board item is Appendix C.

The group, representing parents (including English Learner parents), community members, teachers, classified staff, bargaining unit representatives, students and administrators met seven times between December and June. A schedule for group meetings is Appendix D.

Once the LCAC was established and began meeting, District staff began providing information about the work and processes for the development of our LCAP. A schedule of "listening campaign" meetings was set up and the meetings were held. Appendix E lists the entire stakeholder listening campaign meeting schedule and includes a brief description of the meeting groups and their membership.

During each Listening Campaign, attendees were asked to work in small groups and participate in a three step process. They were first asked to share their thoughts on the following question: *What do students need to succeed?* Next they were asked to focus their thoughts and consider another question: *What do students need to succeed given their unique circumstances?* As a final step, attendees were asked to take their responses and categorize each one as High Impact, Medium Impact or Low Impact. The Listening Campaign included both parents/guardians and students who represented a variety of populations in our schools.

The feedback from all of the Listening Campaign meetings was quickly posted to our District website and available to all. As feedback was being gathered, the draft plan was developed and shared regularly with the LCAC and the Common Core State Standards (CCSS) District Implementation Team, which is a group of 21, including teachers, a counselor, instructional coaches, a teacher induction program coach, and site and District administrators who are actively involved in overseeing the work of CCSS implementation. The membership of the Implementation Team is listed in Appendix F.

Both qualitative and quantitative data about student performance related to state, local and national goals for all students was disaggregated and shared with the LCAC and other stakeholder groups. These data included: State and District summative assessment data, data reflecting student college readiness, student engagement, and a wide variety of data listed in the attached document, Appendix G.

This LCAP reflects the goals of our District Strategic Plan,

Common Core State Standards implementation plan, and District wide work as well the planned activities of all of our schools. It also reflects the identified needs shared with us by our stakeholders through an extensive listening campaign. The goal, in all cases, is to address the needs of our students and to do the work needed to make every student college and career ready upon graduation from high school, echoing the words of our Strategic Plan: "We believe with guidance and support, all students can reach their greatest potential."

Once input was gathered and incorporated into the LCAP, the Plan was shared with several groups including LCAC, District Leadership, the CCSS Implementation Team and DELAC. The following changes were made prior to review and adoption by our Board of Trustees were:

1. (TBD)

There are numerous Education Code sections that apply to the requirements to elicit input for the LCAP and, once the initial plan has been developed, requirements for making the plan available for feedback prior to the plan being submitted to the Board of Trustees.

In addition to meeting with and sharing the plan with the groups listed above, the PUSD LCAP was posted on our District website on (add date here when this action is taken.) In addition to the announcement on the website of the plan, announcements were made through school and District E-newsletters. A copy of our District E-newsletter, called *E-Connection*, is Appendix H.

#### Section 2: Goals and Progress Indicators

For school districts, Education Code sections 52060 and 52061, for county offices of education, Education Code sections 52066 and 52067, and for charter schools, Education Code section 47606.5 require(s) the LCAP to include a description of the annual goals, for all pupils and each subgroup of pupils, for **each** state priority and any local priorities and require the annual update to include a review of progress towards the goals and describe any changes to the goals.

**Instructions:** Describe annual goals and expected and actual progress toward meeting goals. This section must include specifics projected for the applicable term of the LCAP, and in each annual update year, a review of progress made in the past fiscal year based on an identified metric. Charter schools may adjust the chart below to align with the term of the charter school's budget that is submitted to the school's authorizer pursuant to Education Code section 47604.33. The metrics may be quantitative or qualitative, although LEAs must, at minimum, use the specific metrics that statute explicitly references as required elements for measuring progress within a particular state priority area. Goals must address each of the state priorities and any additional local priorities; however, one goal may address multiple priorities. The LEA may identify which school sites and subgroups have the same goals, and group and describe those goals together. The LEA may also indicate those goals that are not applicable to a specific subgroup or school site. The goals must reflect outcomes for all pupils and include specific goals for school sites and specific subgroups, including pupils with disabilities, both at the LEA level and, where applicable, at the school site level. To facilitate alignment between the LCAP and school plans, the LCAP shall identify and incorporate school-specific goals related to the state and local priorities from the school plans submitted

pursuant to Education Code section 64001. Furthermore, the LCAP should be shared with, and input requested from, school site-level advisory groups (e.g., school site councils, English Learner Advisory Councils, pupil advisory groups, etc.) to facilitate alignment between school-site and district-level goals and actions. An LEA may incorporate or reference actions described in other plans that are being undertaken to meet the goal.

#### **Guiding Questions:**

- 1) What are the LEA's goal(s) to address state priorities related to "Conditions of Learning"?
- 2) What are the LEA's goal(s) to address state priorities related to "Pupil Outcomes"?
- 3) What are the LEA's goal(s) to address state priorities related to "Engagement" (e.g., pupil and parent)?
- 4) What are the LEA's goal(s) to address locally-identified priorities?
- 5) How have the unique needs of individual school sites been evaluated to inform the development of meaningful district and/or individual school site goals (e.g., input from site level advisory groups, staff, parents, community, pupils; review of school level plans; in-depth school level data analysis, etc.)?
- 6) What are the unique goals for subgroups as defined in Education Code sections 42238.01 and 52052 that are different from the LEA's goals for all pupils?
- 7) What are the specific predicted outcomes/metrics/noticeable changes associated with each of the goals annually and over the term of the LCAP?
- 8) What information (e.g., quantitative and qualitative data/metrics) was considered/reviewed to develop goals to address each state or local priority and/or to review progress toward goals in the annual update?
- 9) What information was considered/reviewed for individual school sites?
- 10) What information was considered/reviewed for subgroups identified in Education Code section 52052?
- 11) In the annual update, what changes/progress have been realized and how do these compare to changes/progress predicted? What modifications are being made to the LCAP as a result of this comparison?

		Goals				l be different/in (based on ident	-	
Identified Need and Metric (What needs have been identified and what metrics are used to measure progress?)	Description of Goal	Applicable Pupil Subgroup(s) (Identify applicable subgroups (as defined in EC 52052) or indicate "all" for all pupils.)	School(s) Affected (Indicate "all" if the goal applies to all schools in the LEA, or alternatively, all high schools, for example.)	Annual Update: Analysis of Progress	LCAP YEAR Year 1: 2014-15	Year 2: 2015- 16	Year 3: 2016- 17	Related State and Local Priorities (Identify specific state priority. For districts and COEs, <u>all priorities in statute</u> <u>must be included and</u> <u>identified</u> ; each goal may be linked to more than one priority if appropriate.)
<ul> <li>1. Need: English Learners (EL) and Socio-Economically Disadvantaged (SED) students, as well as other identified subgroups, including students requiring special education services, are not reaching levels of proficiency as compared with other subgroups.</li> <li>Metric: State and District data shows that these subgroups are not performing at the levels they should be and are not graduating from our system ready for college and career at the same rates as other subgroups.</li> <li>2013 API: District – 910 White – 899 African Amer – 806 Hispanic – 803 Asian – 969 English Learners – 852</li> </ul>	All students, regardless of race, ethnicity, socio-economic status, or gender will be proficient/advanced and college/career ready upon graduation.	All students, with targeted assistance for EL, SED, special education, and other identified subgroups of students.	All schools		Student achievement to be monitored through District benchmark and systemic data. A baseline will be established through our initial year of State assessments (SBAC), and through tracking student EAP results as well as the rate of our seniors	Student achievement will improve from the baseline year by 5 -10% growth.	Student achievement will improve from the baseline year by 5 -10% growth.	State priorities: 2, 7, 4, 8, 5 District Strategic Plan goals: 1, 5

	T							
SED - 778					graduating			
Stu. With Disab – 741					having met A-			
2013 Graduating Seniors					G			
Meeting A-G:					requirements			
District – 69.3%					1 A.			
White - 67.6%								
African Amer – 38.1%								
Hispanic – 46.0%								
Asian - 83.2%								
2013 EAP Results(College Ready):				1 A.Y.				
District (English) 57%								
(Math) 28%								
EL (English) 0%						e F		
(Math) 5%								
RFEP (English) 72%								
(Math) 47%								
SED (English) 20%								
(Math) 11%								
2013 Graduation Rate:								
District -95.3%								
EL - 6 <b>9.2%</b>							]	
SED - 76.2%								
Stu. With Disab – 80.0%								
510. WITH DISUD - 80.076								
			The second second					
	Adda contilli a continuationali		All schools		Names of	New students	New students	State priorities: 2, 7, 4, 3, 5, 8
2. Need: In order to prepare our	We will optimize	All students, with	All schools		students who	to the district	to the district	District Strategic Plan goals: 1, 2.
students to be 21 <sup>st</sup> century	learning by utilizing	targeted support for EL					who need a	3, 4, 5, 6, 7
learners and meet the shifts	innovative	and SED students in			do not have a	who need a		5, 4, 5, 6, 7
necessary to be college and	technologies.	order to better address			computer at	computer will	comput-er will	
career ready, students must have		the need for improved			home will be	be loaned one.	be loaned one.	
regular access to technology and		access to technology			collected.	Student access	Student access	
an understanding of its effective		identified in these			Devices will	to technology	to technology	
use for greater opportunity for		subgroups.	1		be loaned to	will be	will be	
success.					all families	surveyed and	surveyed and	
Metric:					who qualify.	monitored for	monitored for	
Not all of our students,					Student	improved	improved	
particularly our EL and SED					access to	access.	access.	
students and parents, report that					technology			
they have regular access or home					will be			
access to technology. This lack of				l				

							1	
technology access is preventing					surveyed and			
these students from being able to					monitored.			
fully participate in learning								
opportunities and be prepared								
for college and career.								
Listening Campaign feedback and								
site information confirms that a								
need exists. District surveys will								
be employed to identify students					1			
in need of access to devices.								
3. Need: In order to improve	Every student will feel	All students, with	All schools LEA		Classified and	Classified and	Classified and	State Priorities:, 5, 6
opportunities for learning and	safe, respected, and	targeted support for EL	wide		Certificated	Certificated	Certificated	District Strategic Plan goals: 1, 3,
success for our students, we must	enjoy positive	and SED students, as			Professional	Professional	Professional	5
improve student engagement and	connections.	well as Foster Youth.			Development	Development	Development	
connectedness within our					regarding	regarding	regarding	
schools.					effective	effective	effective	
					student	student	student	22
Metric: Studies show the impact					engagement	engagement	engagement	
of student connectedness and					strategies will	strategies will	strategies will	
engagement on socio-emotional					be offered.	be offered.	be offered.	
and academic growth.				10 A 10	No onerou			
Students participating in the					Results from	Participation	Results from	
listening campaign indicate a lack					2013-2014	in Professional	2015-2016	
of engagement in their					CHKS survey	Development	CHKS survey	14
classrooms and a need to make					will be	opportunities	will be	
connections with their teachers					available to	will be	available to	
and curriculum.					monitor	monitored for	monitor	
					growth.	growth. The	growth, with	
The most recent da <b>ta</b> (2011-					BIOWLII.	number of	an expectation	
2012) from California Healthy					Participation	participants	that each	
Kids Survey (CHKS) indicates the					in	1 · ·	grade level	
percentage of our students					Professional	taking part in these	should reflect	
reporting a High sense of School					[			
Connectedness as follows:					Development	Professional	improvement over 2013-	
Grade 5 : 73%					opportunities will be	Development		
Grade 5 : 73% Grade 7 : 70%						opportunities	2014 data.	
I I I I I I I I I I I I I I I I I I I					monitored	will increase	The survey of	
1					for growth.	by 10% from	The number of	
Grade 11: 65%					This will	baseline year.	participants	
					serve as a		taking part in	
· · · · · · · · · · · · · · · · · · ·					baseline year.		these	

			 Professional
			Development
			opportunities
			will increase
		_	by 10% from
			2015-16 year.

4. Need: All students need to be provided with well trained teachers who are prepared to provide learning opportunities so that all students will achieve the Common Core State Standards and be College and Career Ready. Metric: All of our teachers must be trained in a wide variety of instructional strategies. Making significant shifts in teaching and learning will move students more closely toward achievement in CCSS, allow them greater College and Career Readiness, and enable our students to have the skills and abilities necessary to be successful in the 21 <sup>st</sup> Century.	All teachers will receive training and support in order to deliver high- quality instruction and progress toward full implementation of the CCSS.	All students	All schools	Professional development will be provided to all teachers focusing on instructional shifts and strategies necessary for greater success in the Common Core Standards. Site data and Teacher surveys will indicate an increase in the use of strategies called for in	Professional development will be provided to all teachers focusing on instructional shifts and strategies necessary for greater success in the Common Core Standards. Site data and Teacher surveys will indicate at least a 10% increase in the use of strategies	Professional development will be provided to all teachers focusing on instructional shifts and strategies necessary for greater success in the Common Core Standards. Site data and Teacher surveys will indicate at least a 10% increase in the use of strateg- ies called for in CCSS.	State Priorities: 1, 2, 4, 5, 7, 8 District Strategic Plan goals: 1, 2, 4, 5
<ul> <li>5. Need: There needs to be an increase in the amount and quality of parent involvement and parent education opportunities in the District.</li> <li>Metric: The parents of several sub groups of students, particularly Spanish speaking parents and parents of students receiving special education services, report the need for more parent education, inclusion opportunities and technology training.</li> </ul>	Parents will be able to support the learning of their students in the new standards and the 21 <sup>st</sup> Century classrooms.	All students, with targeted emphasis on English learner, students receiving special education support, and underserved subgroups,	All schools with specific focus on Valley View Elementary and Pleasanton Middle School.	CCSS. This year will serve as the base year for providing trainings and engagement opportunities for our parent community.	called for in CCSS There will be a 10% increase in the number of parents participating in training and engagement opportunities.	There will be a 10% increase in the number of parents participating in training and engagement opportunities.	State Priorities: 2,4,3,5, 6 District Strategic Plan goals 1,2, 5,

#### Section 3: Actions, Services, and Expenditures

For school districts, Education Code sections 52060 and 52061, for county offices of education, Education Code sections 52066 and 52067, and for charter schools, Education Code section 47606.5 require the LCAP to include a description of the specific actions an LEA will take to meet the goals identified. Additionally Education Code section 52604 requires a listing and description of the expenditures required to implement the specific actions.

Instructions: Identify annual actions to be performed to meet the goals described in Section 2, and describe expenditures to implement each action, and where these expenditures can be found in the LEA's budget. Actions may describe a group of services that are implemented to achieve identified goals. The actions and expenditures must reflect details within a goal for the specific subgroups identified in Education Code section 52052, including pupils with disabilities, and for specific school sites as applicable. In describing the actions and expenditures that will serve low-income, English learner, and/or foster youth pupils as defined in Education Code section 42238.01, the LEA must identify whether supplemental and concentration funds are used in a districtwide, schoolwide, countywide, or charterwide manner. In the annual update, the LEA must describe any changes to actions as a result of a review of progress. The LEA must reference all fund sources used to support actions and services. Expenditures must be classified using the California School Accounting Manual as required by Education Code sections 52061, 52067, and 47606.5.

#### **Guiding Questions:**

- 1) What actions/services will be provided to all pupils, to subgroups of pupils identified pursuant to Education Code section 52052, to specific school sites, to English learners, to low-income pupils, and/or to foster youth to achieve goals identified in the LCAP?
- 2) How do these actions/services link to identified goals and performance indicators?
- 3) What expenditures support changes to actions/services as a result of the goal identified? Where can these expenditures be found in the LEA's budget?
- 4) In the annual update, how have the actions/services addressed the needs of all pupils and did the provisions of those services result in the desired outcomes?
- 5) In the annual update, how have the actions/services addressed the needs of all subgroups of pupils identified pursuant to Education Code section 52052, including, but not limited to, English learners, low-income pupils, and foster youth; and did the provision of those actions/services result in the desired outcomes?
- 6) In the annual update, how have the actions/services addressed the identified needs and goals of specific school sites and did the provision of those actions/services result in the desired outcomes?
- 7) In the annual update, what changes in actions, services, and expenditures have been made as a result of reviewing past progress and/or changes to goals?
  - A. What annual actions, and the LEA may include any services that support these actions, are to be performed to meet the goals described in Section 2 for ALL pupils and the goals specifically for subgroups of pupils identified in Education Code section 52052 but not listed in Table 3B below (e.g., Ethnic subgroups and pupils with disabilities)? List and describe expenditures for each fiscal year implementing these actions, including where these expenditures can be found in the LEA's budget.

Goal (Include	Related State and		Level of Service	Annual Update: Review		ed or services provided in each ye /hat are the anticipated expendit funding source)?	
and identify all goals from Section 2)	Local Prioritie s (from Section 2)	Actions and Services		of actions/ services	LCAP Year Year 1: 2014-15	Year 2: 2015-16	Year 3: 2016-17
All students, regardless of race, ethnicity, socio- economic status, or gender will be proficient/ad vanced and college/caree r ready upon graduation.	State prior- ities: 1, 2, 4, 5, 7, 8 District Strate- gic Plan goals: 1,2, 3, 4, 5	<ul> <li>Students will be provided high-quality opportunities for learning, along with support to succeed.</li> <li>1. All students will receive high-quality instruction from highly-qualified teachers.</li> <li>2. Summer School will be offered as an intervention to students who are identified as in need of additional support Grades 1-12</li> <li>3. Early elementary literacy intervention programs such as Sound Partners will be offered through use of trained volunteers, with assistance from Instructional Literacy Coach</li> </ul>	1.LEA-wide 2.LEA-wide 3.Elementar y sites LEA- wide		Action: Continue to provide students with highly qualified teachers. Expense: \$54,709,196 Source: General Fund Action: Summer school will be offered as an intervention to students who are identified as in need of additional support Grades 1-12 Expense: \$218,247 Source: General Fund Action: Sound Partners will continue to be offered as an intervention to students K – 2 who are identified as in need of additional literacy skills Expense: \$45,000 for materials Source: General Fund	Action: Continue to provide students with highly qualified teachers. Expense: \$55,376,648 Source: General Fund Action: Summer school will be offered as an intervention to students who are identified as in need of additional support Grades 1-12 Expense: \$218,247 Source: General Fund Action: Sound Partners will continue to be offered as an intervention to students K – 2 who are identified as in need of additional literacy skills Expense: \$45,000 for materials Source: General Fund	Action: Continue to provide students with highly qualified teachers. Expense: \$56,051,943 Source: General Fund Action: Summer school will be offered as an intervention to students who are identified as in need of additional support Grades 1-12 Expense: \$218,247 Source: General Fund Action: Sound Partners will continue to be offered as an intervention to students K – 2 who are identified as in need of additional literacy skills Expense: \$45,000 for materials Source: General Fund
We will optimize learning by utilizing	State prior- ities: 1, 2, 4, 5, 7, 8	Infrastructure will be provided for teachers to grow in their use and mastery of technology as an instructional tool for their classrooms.			Action: Technology Instructional Content Coaches will continue to provide support for teachers and students Expense: \$180,000	Action: Technology Instructional Content Coaches will continue to provide support for teachers and students Expense: \$90,000	Action: Technology Instructional Content Coaches will continue to provide support for teachers and students Expense: \$90,000

innovative	District	1. Technology Instructional Content	1.LEA- wide	Source:	Source:	Source:
technologies.	Strate-	Coaches will provide support to		\$90,000 - General Fund	General Fund	General Fund
	gic Plan	teachers and students	2.LEA- wide	\$90,000 – PPIE donations		
	goals:	2. OARS Data System will continue to be				Action: OARS Data System will
	1,2, 3, 4,	utilized to allow for data collection		Action: OARS Data System will	Action: OARS Data System will	continue to allow data collection
	5	and analysis of results, including		continue to allow data collection	continue to allow data collection	and analysis for teachers
		revisions of Benchmark tests for	3. LEA- wide	and analysis for teachers	and analysis for teachers	Expense:\$63,537
		grades 2-12 to better align with CCSS		Expense: \$60,417	Expense:\$61,866	Source:
		3. OARS Experts will continue to provide		Source:	Source:	General Fund
		teacher training in use of the system,		General Fund	General Fund	
		allowing these lead teachers to				Action: OARS Experts will
		support oth <b>ers</b> at their sites.	Í l	Action: OARS Experts will	Action: OARS Experts will	continue to provide training and
		support others at their sites.		continue to provide training and	continue to provide training and	support for system use at sites.
				support for system use at sites.	support for system use at sites.	Expense: \$35,000
				Expense: \$35,000	Expense: \$35,000	Source:
				Source:	Source:	General Fund
				General Fund	General Fund	
We will	State	Students will have the opportunity to		Generalitation		
optimize	prior-	explore greater opportunities for their		Action: Survey students to	Action: Continue to survey	Action: Continue to survey
learning by	ities: 1,	futures through technology.	1.LEA-wide	discover which do not have	students to discover which do	students to discover which do
utilizing	2, 4, 5, 7,	1. Ensure that all students have access	I.LLA WIGE	access to computers in their	not have access to computers in	not have access to computers in
innovative	8	to technology and devices.	1.Both	home. Provide technology on	their home. Provide technology	their home. Provide technology
technologies.	District	to technology and devices.	Comprehen	loan as needed.	on loan as needed.	on loan as needed.
technologies.	Strate-	2. Project Lead the Way programs will	sive High	Expense: \$100,000 for purchase	<b>Expense:</b> \$20,000 for purchase of	Expense: \$20,000 for purchase
	gic Plan	continue at both comprehensive high	Schools	of equipment	equipment	of equipment
	goals:	schools	Schools	Source:	equipment	or equipment
	1,2, 3, 4,	schools	2.All three	CCSS One-time	Source:	Source:
	5	3. Gateway to Technology program will	middle	CCSS One-time	General Fund	General Fund
	5	expand to all three middle schools	schools	Action: Project Lead the Way will	General Fund	General Fana
		expand to an three middle schools	SCHOOIS	continue at both comprehensive		Action: Project Lead the Way
			3.Mohr	high schools.	Action: Project Lead the Way will	will continue at both
		4. Launch pilot at Mohr for 2014/2015	Elementary	Expense:	continue at both comprehensive	comprehensive high schools.
		4. Lauren pliot at Monr for 2014/2015 will allow exploration of Project Lead	Elementary	\$184,955	high schools.	Expense:
		the Way at elementary level.	4.All LEA	Source:	Expense:	\$31,178
		the way at elementary level.	1	General Fund	\$66,282	Source:
		E Mawanaa program at high ashacle will	high schools		Source:	General Fund
		<ol> <li>Naviance program at high schools will assist all students in selecting college</li> </ol>		Action: Gateway to Technology	General Fund	Seneral runu
				will be offered at all three middle		Action: Gateway to Technology
		and career pathways based upon		schools.	Action: Gateway to Technology	will be offered at all three
		student skills and interests.			will be offered at all three middle	middle schools.
				Expense: \$68,517		Expense: \$4,960
		· · · · · · · · · · · · · · · · · · ·		Source:	schools.	Expense: \$4,300

				General Fund Action: Launch will be offered at Mohr Elementary School as a pilot. Expense: \$12,000 Source: General Fund Action: Naviance will offer career and college assistance to all high school students. Expense: \$31,196 Source: General Fund, Local Donations	Expense: \$11,447 Source: General Fund Action: Launch will be offered at Mohr Elementary School, pending results of pilot (2014/15). Expense: \$2,000 if continued Source: General Fund Action: Naviance will offer career and college assistance to all high school students. Expense: \$31,945 Source: General Fund, Local Donations	Source: General Fund Action: Launch will be offered at Mohr Elementary School, pending results of pilot (2014/15). Expense: \$2,000 if continued Source: General Fund Action: Naviance will offer career and college assistance to all high school students. Expense: \$32,807 Source: General Fund, Local Donations
Every student will feel safe, respected, and enjoy positive connections.	State Priorities : 1, 2, 7, 4, 5, 6 District Strategic Plan goals: 1, 2,3, 4, 5	Classified and certificated Professional Development regarding effective student engagement strategies will be offered in order to increase student engagement and sense of connectedness. Strategies include those offered through Guided Language Acquisition Development (GLAD) strategies, and Seeking Educational Equity and Diversity (SEED) Program.	LEA - wide	Action: Classified and certificated Professional Development regarding effective student engagement strategies will be offered. Expense: \$65,000 for these two strategies, incorporated within \$512,000 allocated for Staff Development (below) Source: General Fund	Action: Classified and certificated Professional Development regarding effective student engagement strategies will be offered. Expense: \$65,000 for these two strategies, incorporated within \$512,000 allocated for Staff Development (below) Source: General Fund	Action: Classified and certificated Professional Development regarding effective student engagement strategies will be offered. Expense: \$65,000 for these two strategies, incorporated within \$512,000 allocated for Staff Development (below) Source: General Fund
Every student will feel safe, respected, and enjoy positive connections.	State Priorities : 2, 4, 5, 7, 8 District Strategic Plan goals: 1, 2, 3, 4, 5	Restorative Justice will provide opportunities for student personal growth in order to provide student positive connections and sense of efficacy.	Foothill High School, with possible extention into Amador Valley High School in 2015/16 if	Action: Restorative Justice Program will continue to be offered at Foothill High School. Expense:\$29,000 Source: Local Grant Funding	Action: If funding obtained, Restorative Justice Program will continue to be offered at Foothill High School and is proposed to extend to Amador Valley High School. Expense: \$58,000 Source: Local grant funding, if grants obtained	Action: If funding obtained, Restorative Justice Program will continue to be offered at Foothill High School and, if extended, Amador Valley High School. Expense: \$58,000 Source: Local grant funding, if grants obtained

All teachers will receive training and support in order to deliver high- quality instruction and progress toward full implementati on of the CCSS.State Priorities : 2, 4, 5, To District Strategic Plan goals: 1, 2, 4, 5	District efforts will continue to provide support for the transition to and implementation of Common Core State Standards.         1. Eight Instructional Coach positions that were established beginning in the 2013-14 school year will continue to provide classroom support for CCSS implementation for teachers and parent CCSS education opportunities.         2. Ongoing professional development will be provided to all teachers, administrators and classified on a wide variety of topics related to CCSS. Training topics will include meeting the needs of diverse learners, Least Restrictive Environment (LRE), student engagement, differentiation strategies, Depth of Knowledge, technology, use of academic vocabulary, increasing student collaboration_analyzing data from	funding continues. 1.LEA –wide 2.LEA-wide	<ol> <li>Action: Continue eight Instructional Content Coaches plus an additional Instructional Technology Coach for 2014/15 Expense: \$720,000 plus \$90,000 Source: 720,000, General Fund; \$90,000, PPIE donations for 2014/15 (see above)</li> <li>Action: Professional development focusing on Common Core Expense: \$514,000 plus \$360,000 one- time funding Source: General Fund plus CCSS one time funding</li> </ol>	<ol> <li>Action: Continue eight Instructional Content Coaches plus an additional Instructional Technology Coach Expense: \$720,000 plus \$90,000 Source: 720,000, General Fund; \$90,000, PPIE donations</li> <li>Action: Professional development focusing on Common Core Expense: \$514,000 Source: General Fund</li> </ol>	<ol> <li>Action: Continue eight Instructional Content Coaches plus an additional Instructional Technology Coach Expense: \$720,000 plus \$90,000 Source: 720,000, General Fund; \$90,000, PPIE donations</li> <li>Action: Professional development focusing on Common Core Expense: \$514,000 Source: General Fund</li> </ol>
Parents will be able to support the their students in standards the 21st 2, 4, 5State Priorities 3 their Strategic the new plan standards goals: 1, 2, 4, 5	vocabulary, increasing student collaboration, analyzing data from assessment results and utilizing this data to inform instruction, and reading/writing instruction. District efforts will continue to provide support for the transition to and implementation of Common Core State Standards. Parent education regarding the CCSS will continue.	1. LEA- Wide	· · · · · · · · · · · · · · · · · · ·	Action: Instructional coaches and other District staff will continue to provide training and parent outreach on CCSS Expense: \$5,000 Source: General Fund	Action: Instructional coaches and other District staff will continue to provide training and parent outreach on CCSS Expense: \$5,000 Source: General Fund

B. Identify additional annual actions, and the LEA may include any services that support these actions, above what is provided for all pupils that will serve low-income, English learner, and/or foster youth pupils as defined in Education Code section 42238.01 and pupils redesignated as fluent English proficient. The identified actions must include, but are not limited to, those actions that are to be performed to meet the targeted goals described in Section 2 for low-income pupils, English learners, foster youth and/or pupils redesignated as fluent English proficient (e.g., not listed in Table 3A above). List and describe expenditures for each fiscal year implementing these actions, including where those expenditures can be found in the LEA's budget.

Goal (include and identify	Related State and		Level of Service	Annual Update: Review	pr			r services provided in each ye are the anticipated expendit funding source)?	-	
all goals from Section 2, if applicable)	all goals from Section 2, if	(Indicate if school-wide or LEA-wide)	of actions/ services		LCAP Year Year 1: 2014-15		Year 2: 2015-16		Year 3: 2016-17	
All students, regardless of race, ethnicity, socio- economic status, or gender will be proficient/ad vanced and college/caree r ready upon graduation.	State priorities : 2, 7, 4, 5 District Strategic Plan goals: 1, 2. 6,	Targeted support will be provided to ensure greater success of English Learners (EL) and socio-economically disadvantaged (SED) students. 1.Establish the position of EL Instructional Coach to support the unique instructional needs of English Learners (EL), including Reclassified Fluent English Proficient Learners (RFEP) as needed. 2.Before and after school and evening tutoring and homework support will be instituted to support student learning at all levels.	1.LEA-Wide, with targeted support for English Learners and Reclassified Fluent English Proficient Students 2.LEA-Wide, with targeted support for English Learners and Socio- economically disadvantaged Students		1.	Action: Hire EL Instructional Coach Expense: \$90,000 Source: Supplemental Action: Provide tutoring services through hourly services of credentialed teachers Expense: \$167,307 Source: Supplemental	1.	Action: Maintain services of EL Instructional Coach Expense: \$90,000 Source: Supplemental Action: Provide tutoring services through hourly services of credentialed teachers Expense: \$167,307 Source: Supplemental	1.	Action: Maintain services of EL Instructional Coach Expense: \$90,000 Source: Supplemental Action: Provide tutoring services through hourly services of credentialed teachers Expense: \$167,307 Source: Supplemental
All students, regardless of race,	State priorities	<i>Targeted students,</i> including Socio- Economically Disadvantaged, Foster Youth, and English Learners, will be supported in	1.LEA-wide at secondary sit <b>es</b>							

ethnicity,	: 1, 2, 3,	courses and programs increasing college and		1. Action: Site counselors will		
socio-	7, 4, 5, 6	career readiness, with the goal of raising the	2.At both	continue to monitor		1. Action: Site counselors will
economic	District	number of underserved students completing	comprehensiv	underserved students for access	1. Action: Site counselors will	continue to monitor
status, or	Strategic	high school college/career ready.	e high schools,	and success.	continue to monitor underserved	underserved students for access
gender will	Plan	nigh school conege/cureer reduy.	LEA-wide, for	Expense: no additional funding	students for access and success.	and success.
-	-	1 Undersonied students will be manifered for				
be	goals: 1,	1.Underserved students will be monitored for	students who	necessary	Expense: no additional funding	Expense: no additional funding
proficient/ad	2.5,	access and success in high level courses,	are		necessary	necessary
vanced and		including A-G completion and AP courses for	Sophomores			
college/caree		high school students.	and not	2. Action: College Boot Camp	2. Action: College Boot Camp	2. Action: College Boot Camp
r ready upon			enrolled in	Academy instituted at both	Academy continued at both	Academy continued at both
graduation.		2. Additional counseling services will be	AVID	Comprehensive High Schools	Comprehensive High Schools with	Comprehensive High Schools
		provided for targeted underserved students		Expense: \$20,000	new cohort of targeted students	with new cohort of targeted
	1	including Socio-Economically Disadvantaged,	3.At both	Source: Supplemental	Expense: \$20,000	students
		Foster Youth, and English Learners, and their	comprehensiv		Source: Supplemental	Expense: \$20,000
		parents/guardians through the creation of	e high schools,			Source: Supplemental
		the College Boot Camp Academy to make	LEA-wide	3.Action: Increase hours of		
		certain these students are receiving guidance		College and Career Technician	3.Action: Maintain additional	3.Action: Maintain additional
		leading to greater opportunities and		to provide targeted service to	hours of College and Career	hours of College and Career
		preparation for college admission.		identified targeted groups.	Technician to provide targeted	Technician to provide targeted
				Expense: \$45,000	service to identified targeted	service to identified targeted
		3. College and Career guidance services will		Source: Supplemental	groups.	groups.
		be targeted to underserved High School			Expense: \$45,000	Expense: \$45,000
		student populations, including Socio-			Source: Supplemental	Source: Supplemental
		Economically Disadvantaged, Foster Youth,				
		and English Learners.				
		and English Learnerst				
Every student	State	Increased outreach to Foster Youth will				· · · · · · · · · · · · · · · · · · ·
, will feel safe,	priorities	allow students to be further supported				
respected,	: 1, 2, 3,	within our District and allow these students				
and enjoy	7, 4, 5, 6,	to be better prepared for college and career.				
positive	8				1. Action: Hire Social Worker	1. Action: Hire Social Worker
connections.	District	1. A Social Work Intern will support the		<b>1.</b> Action: Hire Social Worker	intern	intern
connections.	Strategic	needs of Foster Youth in our schools and		intern	Expense: \$40,000	Expense: \$40,000
All students,	Plan	serve as a liaison for the student and his		Expense: \$40,000	Source: Supplemental	Source: Supplemental
regardless of	goals: 1,	or her guardians.		Source: Supplemental	Jource. Jupplemental	Source. Supprementar
race,	2. 4, 5			Source. Supplemental		
	2. H, J	2. Foster Youth who are sophomores will be				
ethnicity,						
socio-		included in the College Boot Camp				
economic		Academy Program if they are not				
status, or		enrolled in AVID.		10	I	· · · · · · · · · · · · · · · · · · ·

gender will be proficient/ad vanced and college/caree r ready upon graduation.				2. Action: College Boot Camp Academy Program (see above)	<ol> <li>Action: College Boot Camp Academy Program (see above)</li> </ol>	2. Action: College Boot Camp Academy Program (see above)
We will optimize learning by utilizing innovative technologies.	State priorities : 1, 2, 7, 4, 3, 5, 6 District Strategic Plan goals: 1, 2. 4, 5, 6, 7	To increase the use of innovative technology by our students, we must ensure that all students have access to technology and devices. Technology training will be provided for parents so they will be better able to support student use of technology.	LEA – wide, with technology training offered in locations selected to meet need. Childcare will be provided	Action: Provide childcare during parent technology education sessions to facilitate attendance by parents. Expense: \$5,000 Source: Supplemental	Action: Provide childcare during parent technology education sessions to facilitate attendance by parents. Expense: \$5,000 Source: Supplemental	<b>Action:</b> Provide childcare during parent technology education sessions to facilitate attendance by parents. <b>Expense:</b> \$5,000 <b>Source:</b> Supplemental
Every student will feel safe, respected, and enjoy positive connections.	State priorities : 2, 7, 3, 6 District Strategic Plan goals: 2, 3, 4, 5,	Increased levels of participation provides students with greater positive connections to school. Parent input indicates students in targeted subgroups, particularly SED, are reluctant to participate in the Instrumental Music program due to the perceived expense participation would incur. Particular outreach to these groups will occur, along with the following actions to support the inclusion of these students:				

		<ol> <li>Tutoring will occur at grades 4 and 5 for targeted students.</li> <li>Instruments will be provided for students as needed</li> </ol>	<ol> <li>LEA wide in elementary grades.</li> <li>2.LEA wide</li> </ol>	<ol> <li>Action: Music tutor will be hired to work with targeted students at grades 4 and 5. Expense: \$5,397 Source: Supplemental</li> <li>Action: Funds for Instrument Rental will be allocated to support cudent acad. (Ect \$200)</li> </ol>	<ol> <li>Action: Position of Music tutor will be maintained to work with targeted students at grades 4 and 5.</li> <li>Expense: \$5,397 Source: Supplemental</li> <li>Action: Funds for Instrument Rental will be allocated to support student need. (Est. \$200 per student per user.)</li> </ol>	<ol> <li>Action: Position of Music tutor will be maintained to work with targeted students at grades 4 and 5. Expense: \$5,397 Source: Supplemental</li> <li>Action: Funds for Instrument Rental will be allocated to support ctudent need. (Ect. \$200</li> </ol>
				student need. (Est. \$300 per student per year.) Expense: \$9,000 Source: Supplemental	\$300 per student per year.) Expense: \$9,000 Source: Supplemental	student need. (Est. \$300 per student per year.) <b>Expense:</b> \$9,000 <b>Source:</b> Supplemental
Every student will feel safe, respected, and enjoy positive connections.	State priorities : 1, 2, 4, 8, 7, 6 District Strategic Plan goals: 1, 2, 3, 4, 5	Providing necessary academic assistance to students whose skills indicate a need to additional support will allow these students to access the curriculum in the mainstream and reduces the likelihood that they may need to be placed in a more restrictive environment. The position of a K -12 Response to Intervention (RTI) Instructional Coach will be established to provide assistance to teachers in working with students whose skills and performance scores indicate greater need for academic support.	LEA wide, with prioritized support for targeted subgroups.	Action: Hire K - 12 Response to Intervention (RTI) Instructional Coach Expense: \$90,000 Source: Supplementary	<b>Action:</b> Maintain position of K - 12 Response to Intervention (RTI) Instructional Coach <b>Expense:</b> \$90,000 <b>Source:</b> Supplementary	<b>Action:</b> Maintain position of K - 12 Response to Intervention (RTI) Instructional Coach <b>Expense:</b> \$90,000 <b>Source:</b> Supplementary
All teachers will receive training and support in order to deliver high- quality instruction and progress	State priorities : 1, 2, 4, 8, 7, 6 District Strategic Plan goals: 1,	All teachers will receive training and support in order to deliver high-quality instruction and progress toward full implementation of the CCSS. Teachers will be supported in effective instructional strategies to promote success for targeted underserved students, including	LEA wide	1. Action: Hire EL Coach (see above)	1. Action: Maintain position of EL Coach (see above)	1. Action: Maintain position of EL Coach (see above)

toward full implementati on of the CCSS.	2, 3, 4, 5,	EL and RFEP, and SED by EL and RTI Instructional Content Coaches		2.	Action: Hire Response to Intervention (RTI) coach (see above)	2.	Action: Maintain position of Response to Intervention (RTI) coach (see above)	2.	Action: Maintain position of Response to Intervention (RTI) coach (see above)
Parents will be able to support the learning of their students in the new standards and the 21 <sup>st</sup>	State Priorities : 2, 4, 3, 5, 7 District Strategic Plan Goals: 1, 2, 4, 5	<ul> <li>Parent engagement and connectedness will be improved through increased outreach and educational opportunities to the parents of our EL and RFEP students.</li> <li>1. Expand the district-wide and site specific parent liaison services</li> <li>2. Provide technology and content area</li> </ul>	1. LEA-wide, with site support at Valley View Elementary , Pleasanton Middle School,	1.	Action: Expand the District and Site-specific parent liaison services Expense: \$67,500 Source: Supplementary	1.	Action: Maintain District and Site-specific parent liaison services Expense: \$67,500 Source: Supplementary	1.	Action: Maintain District and Site-specific parent liaison services Expense: \$67,500 Source: Supplementary
Century classrooms.		<ul> <li>parent education services to EL parents, including offering child care during trainings.</li> <li>3. Train and implement the State PTA School Smarts Program, including</li> </ul>	Amador Valley and Foothill High Schools 2. LEA-wide, with targeted outreach to	2.	Action: Provide parent education, including child care services, in Spanish for Spanish-speaking parents of EL and RFEP students. Expense: \$5,000 Source: Supplementary	2.	Action: Provide parent education, including child care services, in Spanish for Spanish-speaking parents of EL and RFEP students. Expense: \$ 5,000 Source: Supplementary	2.	Action: Provide parent education, including child care services, in Spanish for Spanish-speaking parents of EL and RFEP students. Expense: \$ 5,000 Source: Supplementary
			most impacted sites 3. All eligible PTA affiliated elementary schools	3.	Action: Train and implement School Smarts program at all eligible elementary sites, including offering it in Spanish for parents of EL and RFEP students. Expense: \$21,500, with requested matching funding from site donations Source: Supplementary	3.	Action: Continue to offer School Smarts program at all eligible elementary sites, including offering it in Spanish for parents of EL and RFEP students. Expense: \$21,500, with requested matching funding from site donations Source: Supplementary	3.	Action: Continue to offer School Smarts program at all eligible elementary sites, including offering it in Spanish for parents of EL and RFEP students. Expense: \$21,500, with requested matching funding from site donations Source: Supplementary

C. Describe the LEA's increase in funds in the LCAP year calculated on the basis of the number and concentration of low income, foster youth, and English learner pupils as determined pursuant to 5 CCR 15496(a)(5). Describe how the LEA is expending these funds in the LCAP year. Include a description of, and justification for, the use of any funds in a districtwide, schoolwide, countywide, or charterwide manner as specified in 5 CCR 15496. For school districts with below 55 percent of enrollment of unduplicated pupils in the district or below 40 percent of enrollment of unduplicated pupils at a school site in the LCAP year, when using supplemental and concentration funds in a districtwide or schoolwide manner, the school district must additionally describe how the services provided are the most effective use of funds to meet the district's goals for unduplicated pupils in the state priority areas. (See 5 CCR 15496(b) for guidance.)

Our District is anticipated to receive an increase of supplemental funding in the amount of \$565,000 in 2014/2015 on the basis of the number of our Low income (Socio Economically disadvantaged), Foster Youth, and English Learner students. Neither our District nor individual school sites reach the threshold percentages.

Although some school sites have higher concentrations of targeted pupils than others within our District, all sites have underserved students, sometimes in small numbers, who will need targeted assistance. By expending our funding in a districtwide manner, but targeting support for those students in need, we will most effectively and efficiently be in position to provide necessary support for all underserved students.

#### Details of services to targeted students:

English Learner (EL) and RFEP students and their families will be better supported through the following actions geared to their needs:

The addition of a K – 12 EL Instructional Coach who will support students and teachers, providing interventions and instructional strategies as the California ELD standards are implemented along with CCSS. This support will also assist RFEP students as they demonstrate unique instructional needs in the classroom.

The addition of a Response to Intervention K-12 Instructional Coach who will support students and teachers by working with those students whose skills and performance scores indicate a greater need for academic support. This will improve access to the regular curriculum and will reduce the likelihood that these students will be served in a more restrictive environment.

Instructional strategies through teacher professional development offerings which will provide greater access to curriculum and improve student engagement of targeted underserved students.

Before and After School and Evening Tutoring available from a Credentialed Teacher to assist EL and RFEP students with assignments and concepts, recognizing that parents may not be available to assist or able to assist in English.

Additional Counseling Support to monitor student success and course selections, as well as the availability of the College Boot Camp program to increase college readiness. Additionally, EL and RFEP students will have improved access to a College and Career Guidance Technician to assist them in preparing for their futures.

Parents and guardians of EL and RFEP students will benefit from increased Site-level and District-Wide Parent Liaison services, including services at both comprehensive high schools. Additional parent education will be available, including sessions in Spanish for Spanish-speaking parents, providing assistance with the new Common Core State Standards as well as support for technology use to allow parents to better guide their children with the necessary tools of the 21<sup>st</sup> century classroom. Finally, PTA School Smarts Program will be implemented District-wide and will offer a Spanish-speaking training to allow access for parents to better partner with our schools. Childcare will be provided for these trainings.

#### Socio-Economically Disadvantaged (SED) students and their families will be better supported through the following actions geared to their needs:

The addition of a Response to Intervention K-12 Instructional Coach who will support students and teachers by working with those students whose skills and performance scores indicate a greater need for academic support. This will improve access to the regular curriculum and will reduce the likelihood that these students will be served in a more restrictive environment.

Instructional strategies through teacher professional development offerings which will provide greater access to curriculum and improve student engagement of targeted underserved students.

Before and After School and Evening Tutoring available from a Credentialed Teacher to assist SED students with assignments and concepts, recognizing that parents may not be available to assist or able to assist in English.

Additional Counseling Support to monitor student success and course selections, as well as the availability of the College Boot Camp program to increase college readiness. Additionally, SED students will have improved access to a College and Career Guidance Technician to assist them in preparing for their futures.

Access to Instrumental Music to increase student connectedness and reduce reported reluctance to engage in the program as a result of perceived costs associated. Music tutors and instruments will be provided following outreach to targeted underserved SED students.

Additional parent education will be available, including sessions in Spanish for Spanish-speaking parents, providing assistance with the new Common Core State Standards as well as support for technology use to allow parents to better guide their children with the necessary tools of the 21<sup>st</sup> century classroom. PTA School Smarts Program will be implemented District-wide to allow access for parents to better partner with our schools. Childcare will be provided for these trainings.

#### Foster Youth students and their guardians will be better supported through the following actions geared to their needs:

A Social Work Intern to support the needs of Foster Youth in our schools and to serve as a liaison for the students and his or her guardians with our schools.

The addition of a Response to Intervention K-12 Instructional Coach who will support students and teachers by working with those students whose skills and performance scores indicate a greater need for academic support. This will improve access to the regular curriculum and will reduce the likelihood that these students will be served in a more restrictive environment.

Instructional strategies through teacher professional development offerings which will provide greater access to curriculum and improve student engagement of targeted underserved students.

Before and After School and Evening Tutoring available from a Credentialed Teacher to assist students with assignments and concepts, providing access in a small group setting to needed supports.

Additional Counseling Support to monitor student success and course selections, as well as the availability of the College Boot Camp program to increase college readiness. Additionally, Foster Youth students will have improved access to a College and Career Guidance Technician to assist them in preparing for their future.

D. Consistent with the requirements of 5 CCR 15496, demonstrate how the services provided in the LCAP year for low income pupils, foster youth, and English learners provide for increased or improved services for these pupils in proportion to the increase in funding provided for such pupils in that year as calculated pursuant to 5 CCR 15496(a)(7). Identify the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all pupils in the LCAP year as calculated pursuant to 5 CCR 15496(a). An LEA shall describe how the proportionality percentage is met using a quantitative and/or qualitative description of the increased and/or improved services for unduplicated pupils.

The services described in Section 3B will improve service to our English Learner (EL) and Reclassified Fluent English Proficient (RFEP) students by 1% through an increase in access to instructional strategies and supports to improve their English acquisition and academic success as a result of the addition of a full-time K-12 EL Instructional Coach available throughout our District, as well as the increased opportunities for teachers to receive professional development in strategies designed to increase student achievement and connectedness. EL and RFEP students will have greater than 1% improved access to tutoring services provided by credentialed teachers who can assist them with assignments and other necessary instructional support. EL and RFEP students will have greater than 1% increase in targeted assistance through the new College Boot Camp program to increase college readiness, as well as the increased hours available for a College and Career Technician to work with targeted underserved students. Students will have greater than 1% improvement in the engagement of their families in our schools as a result of increased Parent Liaison services, parent education opportunities offered in Spanish designed specifically to reach EL and RFEP families, and parent trainings in technology.

The services described in Section 3B will improve service to our Socio-economically Disadvantaged (SED) students by 1% through an increase in access to instructional strategies and supports to improve academic success through the addition of a full-time K-12 Response to Intervention Instructional Coach whose services will be available throughout our District, before and after school and evening tutoring with a credentialed teacher, as well as through the increased opportunities for teachers to receive professional development in strategies designed to increase student achievement and connectedness. SED students will have greater than 1% increase in targeted assistance through the new College Boot Camp program to increase college readiness, as well as the increased hours available for a College and Career Technician to work with targeted underserved students. Additionally, SED students will have increased access to instrumental music programs through targeted outreach and efforts to reduce reluctance to participate in the program as a result of student and parent perceived costs, providing students with free music tutoring and access to an instrument as a means of encouraging this group to participate.

The services described in Section 3B will improve service to our Foster Youth by greater than 1% through the assignment of a Social Worker intern who will work to monitor student achievement, connect students with available supports, and assist in guiding students to achieve at higher levels and achieve greater college and career readiness. Foster Youth will also benefit from the support of the RTI Instructional Coach to provided needed interventions for students and thereby reducing the likelihood that these students will require more restrictive educational settings, access to before and after school and evening tutoring to assist with assignments and concepts in a small group setting, and the improved student engagement resulting from instructional strategies provided to teachers through Professional Development opportunities. Foster Youth will be targeted for access to College Boot Camp, and will experience a greater than 1% increase in access to College and Career Technicians to support their future goals.

**Pleasanton Unified School District** 

## Local Control & Accountability Plan (LCAP)

LCAC MEETING MAY 20, 2014

### PLEASANTON UNIFIED SCHOOL DISTRICT STRATEGIC PLAN

#### WE BELIEVE ....

 With guidance and support all students can reach their greatest potential;

- All students and staff have the right to a safe and respectful learning environment that fosters positive connections;
- Our students will make a better world.

MISSION

- Public education should focus on the whole child, provide equitable opportunities for all students and create socially responsible individuals with character and integrity;
- In ensuring a culture and climate that promotes a highly-skilled, dedicated, and passionate educational team;
  - In providing learning that is innovative, irresistible, creative, relevant and rigorous;
    - \* It is our responsibility to inspire curiosity and a passion for life long learning.

CURRICULUM & INSTRUCTION	LEARNING ENVIRONMENT	PERSONAL GROWTH	FISCAL STEWARDSHIP
All students, regardless of race, ethnicity, socio-economic status, or gender will be proficient/advanced and college/career ready upon graduation.	All students and staff are provided a high-quality physical environment that facilitates teaching and learning.	Empower all students to develop character, compassion, civility, and	Students will be central to all fiscal decisions.
Optimize student learning by utilizing innovative technologies. Every student and staff will feel safe, respected, and enjoy positive connections.		community consciousness.	Ensure fiscal health through investing in today while planning for tomorrow.

VISION

Every student will be

a resourceful, resilient,

responsible and

engaged world citizen.

# Local Control & Accountability Plan

To ensure that the District budget is aligned with the priorities of the State, a plan called the Local Control and Accountability Plan (LCAP) is required

LCAP must be adopted annually by the Board of Trustees prior to the adoption of the district budget

LCAP must include **SPECIFIC ACTIONS** with a **DESCRIPTION OF EXPENDITURES** 

# Development Process for the LCAP

Nov	Local Control Advisory Committee (LCAC) Appointed by Board of Trustees
Nov-May	LCAC Monthly Meetings
Nov/Dec	Listening Campaigns
May	LCAP presented to the Board of Trustees
June	Final approval of LCAP

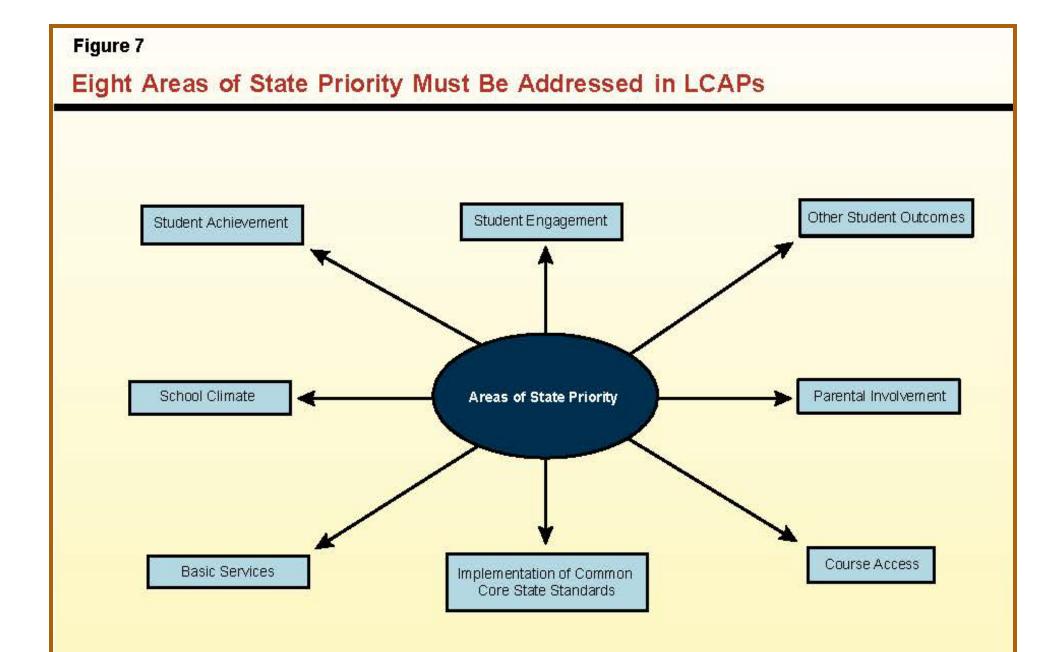
## Steps to LCAP Preparation & Adoption

Alignment to Eight State Priorities & District Strategic Plan

Consultation with: Teachers, Classified Staff, Bargaining Units, Parents/Guardians, Stakeholders, District/Site Administrators, Students

Review and comment by Parent Advisory Committees

Input from the public through: Public Hearing process, community reports



## **State Priorities** The following eight areas must be addressed in LCAP

**Student Achievement** 

**Student Engagement** 

## **Other Student Outcomes**

(performance on tests or other required areas of student performance)

**School Climate** 

**Parental Involvement** 

**Implementation of Common Core State Standards** 

**Course Access** 

**Basic Services** (teacher assignments and care of facilities)

## Required Data for Each of Eight State Priority Areas

## Student Achievement

- Performance on standardized tests.
- Score on Academic Performance Index.
- Share of students that are college and career ready.
- Share of ELs that become English proficient.
- EL reclassification rate.
- Share of students that pass Advanced Placement exams with 3 or higher.
- Share of students determined prepared for college by the Early Assessment Program.

## Student Engagement

- School attendance rates.
- Chronic absenteeism rates.
- Middle school dropout rates.
- High school dropout rates.
- High school graduation rates.

### Other Student Outcomes

 Other indicators of student performance in required areas of study. May include performance on other exams.

### School Climate

- Student suspension rates.
- Student expulsion rates.
- Other local measures.

## Parental Involvement

- · Efforts to seek parent input.
- Promotion of parental participation.

## **Basic Services**

- Rate of teacher misassignment.
- Student access to standards-aligned instructional materials.
- Facilities in good repair.

## Implementation of Common Core State Standards (CCSS)

 Implementation of CCSS for all students, including EL.

## Course Access

 Student access and enrollment in all required areas of study.

#### EL = English learner.

# Listening Campaign Feedback

High Priority Items Identified through Listening Campaign

Interventions to support student needs

Supportive adults to engage and motivate students

Access to technology

High Quality Instruction

Access to courses preparing students for College and Career

Student connection

Parent participation

Support for parents with technology

# Major LCAP Goals

All students, regardless of race, ethnicity, socio-economic status, or gender will be proficient/advanced and college/career ready upon graduation.

□ We will optimize student learning by utilizing innovative technologies.

Every student will feel safe, respected, and enjoy positive connections.

# Major LCAP Goals

□All teachers will receive training and support in order to deliver high-quality instruction and progress toward full implementation of the CCSS.

Parents will be able to support the learning of their students in the new standards and the 21<sup>st</sup> Century Classroom.

## Systemic Data Sources

Academic Performance Index (API) \*

**4-Year Graduation Rate** 

**College Eligibility: a-g Course Completion** 

**EAP Results** 

**Advanced Placement: Exams & Enrollment** 

**California Healthy Kids Survey** 

# Actions and Services to Support All Learners

Students will be provided high-quality opportunities for learning, along with support to succeed

Infrastructure will be provided for teachers to grow in their use and mastery of technology as an instructional tool in their classrooms

Students will have the opportunity to explore greater opportunities for their futures through technology.

Classified and Certificated Professional Development regarding effective student engagement strategies will be offered in order to increase student engagement and sense of connectedness.

# Actions and Services to Support All Learners

Restorative Justice will provide opportunities for student personal growth in order to provide student positive connections and a sense of efficacy.

District efforts will continue to provide support for the transition to and implementation of the Common core State Standards (CCSS).

# **Supplemental Funding**

Supplemental funding is to be used specifically to provide increased services to improve the academic achievement of the following student sub-groups:

 English Learners (EL) and Reclassified Fluent English Proficient (RFEP) students

Socio-economically Disadvantaged (SED) students

• Foster Youth

# Actions and Services to Support Targeted Students

Targeted support will be provided to ensure greater success of English Learners (EL), including Reclassified Fluent English Proficient (RFEP) students, and Socioeconomically Disadvantaged (SED) students.

Targeted students, including Socio-Economically Disadvantaged, Foster Youth, and English Learners, will be supported in courses and programs increasing college and career readiness, with the goal of raising the number of underserved students completing high school college/career ready.

## Actions and Services to Support Targeted Students

Increased outreach to Foster Youth will allow students to be better supported within our District and allow these students to be better prepared for college and career.

To increase the use of innovative technology by our students, we must ensure that all students have access to technology and devices.

Increased levels of participation will provide students with greater positive connections to school.

# Actions and Services to Support Targeted Students

Providing necessary academic assistance to students whose skills indicate a need for additional support will allow these students to access the curriculum in the mainstream and reduced the likelihood that they may need to be placed in a more restrictive environment.

All teachers will receive training and support in order to deliver high-quality instruction and progress toward full implementation of the CCSS.

Parent engagement and connectedness will be improved through increased outreach and educational opportunities for the parents of our EL and RFEP students.

# Details of Services to Targeted Students : EL and RFEP

K-12 EL Instructional Content Coach

K – 12 Response to Intervention (RTI) Instructional Content Coach

Instructional Strategies Professional Development for Teachers

Before and After School and Evening Tutoring

College Boot Camp Academy

Counseling support to monitor success and course selection

College and Career Guidance Technician

Increased Site-level and District-wide Parent Liaisons

# Details of Services to Targeted Students : EL and RFEP

Parent Education, including technology training

PTA School Smarts in Spanish

# Details of Services to Targeted Students : SED

K – 12 Response to Intervention (RTI) Instructional Content Coach

Instructional Strategies Professional Development for Teachers

Before and After School and Evening Tutoring

College Boot Camp Academy

Counseling support to monitor success and course selection

College and Career Guidance Technician

Outreach to provide greater participation in Instrumental Music to increase connectedness

## Details of Services to Targeted Students : SED

Parent Education, including technology training

**PTA School Smarts** 

# Details of Services to Targeted Students : Foster Youth

Social Work Intern to support the needs of Foster Youth and serve as liaison for students and guardians in our schools

K – 12 Response to Intervention (RTI) Instructional Content Coach

Instructional Strategies Professional Development for Teachers

Before and After School and Evening Tutoring

College Boot Camp Academy

Counseling support to monitor success and course selection

College and Career Guidance Technician